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Question Paper Code: CMB408

MBA III Semester End Examinations (Regular) - November, 2018

Regulation: :-R16

**TRAINING AND DEVELOPMENT**

Time: 3 Hours

(MBA)

Max Marks: 70

Answer ONE Question from each Unit

All Questions Carry Equal Marks

All parts of the question must be answered in one place only

**UNIT - I**

- Discuss how business strategy influences the amount and type of training in a company? [7M]
  - Why is career management important both from company's perspective and employees' perspective? [7M]
- Discuss in detail how does practice help learning in placements and development. [7M]
  - Design a training program for a sales manager. What factors do you take into consideration and why? [7M]

**UNIT - II**

- Explain any two computer based training. [7M]
  - Discuss the role of organizational analysis, personal analysis and task analysis in Training needs Analysis(TnA). [7M]
- Explain the advantages and disadvantages of on the job training and off the job training. [7M]
  - Explain the various factors affecting training design. [7M]

**UNIT - III**

- Explain about matching methods without comes and discuss advantages of matching methods. [7M]
  - Differentiate between lectures and demonstrations. List out the advantages and disadvantages of lecture method. [7M]
- Explain the advantages and disadvantages of on the job training and off the job training. [7M]
  - Define Computer Based Training? Discuss the techniques involved in Computer Based Training in detail. [7M]

## UNIT – IV

7. (a) Explain the various types of evaluation instruments. [7M]  
(b) Choose the appropriate evaluation design based on the characteristics of the company and why? [7M]
8. (a) Discuss the tips for trainers for effective implementation of training program. [7M]  
(b) Discuss the needs for evaluation. What are the factors to be considered before a meaningful training evaluation? [7M]

## UNIT – V

9. (a) What do you mean by Diversity training? How managing diversity can provide competitive advantage? [7M]  
(b) Write a short note on (i) Cross Functional Training (ii) Team Training [7M]
10. (a) What does the “Rigor” of a cross culture training mean? Discuss what team training should focus on to improve team performance. [7M]  
(b) Discuss the concept of Competency Mapping. [7M]