

Risk identification

MODULE 2

Risk identification

- ▶ Critical aspect of risk management. Failure to identify risk exposures will lead to huge losses. There is no scientific method to identify risks and sometimes they may even be unknown. ***It is usually done on the basis of what is insurable and on the basis of past experience.***
- ▶ “Risk identification is the process by which a business systematically and continuously identifies property, liability and personal exposures as soon as possible before they emerge” Williams and Heins

Risk identification



Identifying business risk exposures

1

- Physical assets/property

2

- Financial assets

3

- Legal liability

4

- Human assets/personnel

5

- External economic forces

Types of property loss exposure

- ▶ Direct loss: direct loss happening to the property either wholly or partly on coming in contact with the incident. Eg: fire, theft, P&M
- ▶ Indirect loss: indirect loss occurring while the direct loss is being dealt with on some other property. Eg: factory being torn down to facilitate rebuilding
- ▶ Net income loss: refers to reduction in net income (revenue minus expenses)
- ▶ Decrease in revenue may be because of loss of rent, interruption of operation, contingent business interruption (losses occurring because a loss eg loss of records)
- ▶ Increase in expenses: owing to spending extra money in the wake of a damage. Eg: spending extra money to hire a house/hotel room, spending extra money to continue the operation. /3P production.

Value of exposures of physical assets

- ▶ Property insurance policies indemnifies insured on the basis of either... or...
- ▶ Actual Cash Value (ACV) : cost to replace or repair damaged property less value of physical depreciation and obsolescence.
- ▶ Replacement Cost : cost to replace or repair damaged property with same or like-kind property WITHOUT any value of physical depreciation and obsolescence. Also called replacement cost.
- ▶ Value by second method is always higher

Types of exposure to financial assets

- ▶ Risk of loss of financial assets like
- ▶ 1. credit exposure: debtors or accounts receivable to pay or delay payments. Bad-debts can lead to losses. Delayed payments lead to loss of money to interest cost .
- ▶ 2. currency exposure: involves losses in adverse movement of exchange rates. It affects companies which are in international trade. Indirectly it also affects companies which have competitions from abroad.
- ▶ 3. country exposure: arising out of problems in the country of operation. Comprises of political risk, regulatory risk and economic risk.
- ▶ 4. Liquidity exposure: this refers to the risk of a financial asset like bond, debentures going illiquid.

Features of financial asset exposure

- ▶ Financial asset exposure depends upon its financial structure
- ▶ If the capital structure makes earnings unstable company may fail
- ▶ When company raises funds to finance its growth have impact on future earnings and stability
- ▶ Debt financing offers a low cost source of funds to company and financial leverage to stock holders
- ▶ Large amounts of debt increases variability of return to the stock holders thereby increasing their risk
- ▶ Variability in returns to shareholders is more in leveraged firms than in unleveraged firms.

Types of legal liability exposure

- ▶ Arising out of ownership/use/possession: puts onus to keep it risk free. And safe
- ▶ Arising from manufacture/distribution/sale: owing to breach of warranty, defective product. May lead to penal provisions
- ▶ Arising from fiduciary relations: failure to discharge duty towards shareholders by directors
- ▶ Employers' liability: for job related injuries compensation to workmen. Usually disclosed by workmen compensation policies.

Legal wrong

- ▶ A legal wrong is a violation of a person's legal rights or a failure to perform legal duty towards another person or society.
- ▶ There are 3 broad categories of legal wrongs:
 - a crime is a legal wrong against society and punishable by fines, imprisonment, death.
 - a breach of contract is another legal wrong
 - a tort is a legal wrong for which the remedy is in the form of money damages. It is a personal injury law. Torts are of 3 types: intentional torts, absolute/strict liability and negligence.
- ▶ A person who is harmed (plaintiff, claimant) can sue for damages from the defendant or tortfeasor.

Categories of legal liability

- ▶ Criminal liability: comes under IPC generally directed at wrongs against the society. Police begins the legal procedure and the court will impose penalty and/or imprisonment.
- ▶ Civil liability: directed at wrongs against individuals/organisations where one party files a liability suit against another. Penalty in the form of indemnity for or punitive damages may be levied by the court.

Exposure of human assets/persons

- ▶ Exposure when employees/people get injured, reach old age, fall ill or leave jobs. Companies manage exposures either due to legal strictures or as part of compensation/motivating employees.
- ▶ Employers resort to provisioning for pension, gratuity, life and health insurance cover and disability benefits.
- ▶ A special kind of risk is a key person's death or disability. Keyman insurance is available for this purpose.

Exposure from external economic forces

Losses arise from factors outside the firm like,

- Changes in input/output prices, changes in exchange rate, a financial distress experience of important suppliers/buyers.

Identifying personal risk exposures

1

- Personal loss/injury exposures

2

- Property loss exposures

3

- Legal liability loss exposures

Personal loss/injury exposures

- ▶ Loss of income to the family because of death of the family head
- ▶ Huge medical bills and loss of earnings during disability
- ▶ Insufficient income/assets during retirement
- ▶ Loss of income from unemployment
- ▶ Identity theft

Property loss exposures

- ▶ Direct physical damage to home/personal property because of fire, lightning, flood, earthquake, etc
- ▶ Indirect expenses arising out of above direct physical loss like expenses for hotel, travel during period of reconstruction, loss of rental of use of the building etc
- ▶ Theft of valuable personal property including money, securities, jewellery, electronics etc
- ▶ Direct physical damage to cars, Bykes, etc from collision and non-collision reasons
- ▶ Theft of cars, bykes, and other vehicles

Legal liability loss exposure

Legal liability arising out of:

- ▶ Personal acts that cause bodily injury to others
- ▶ Libel, slander, defamation of character and similar exposure
- ▶ Negligent operation of vehicles
- ▶ Business or professional activities
- ▶ Payment of attorney fees and legal defense costs

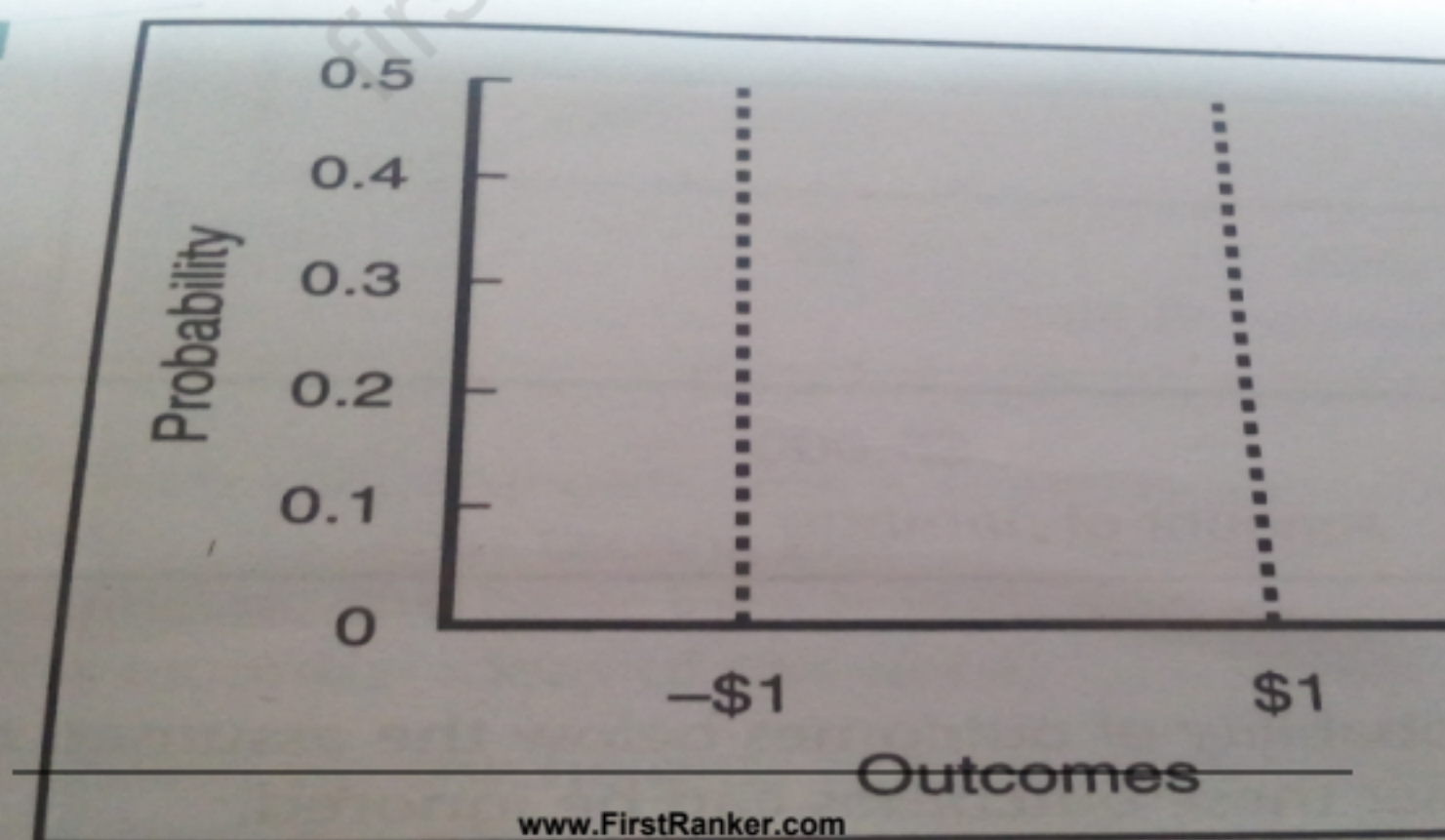
Probability and Statistics - conc

- ▶ Random Variable – A variable whose outcome is uncertain. Eg: head or tail in a coin flip is uncertain.
- ▶ Discrete variable v/s continuous variable.
- ▶ All the possible outcome in a random variable and their probabilities is identified in a probability distribution. This can be represented tabular or graphical. (probability of head and probability of tail occurring)
- ▶ In a graphical representation, you put outcome on the X axis and probability on the Y axis.



Possible outcome for X	probability
\$1	0.5 or 50%
-\$1	0.5 or 50%

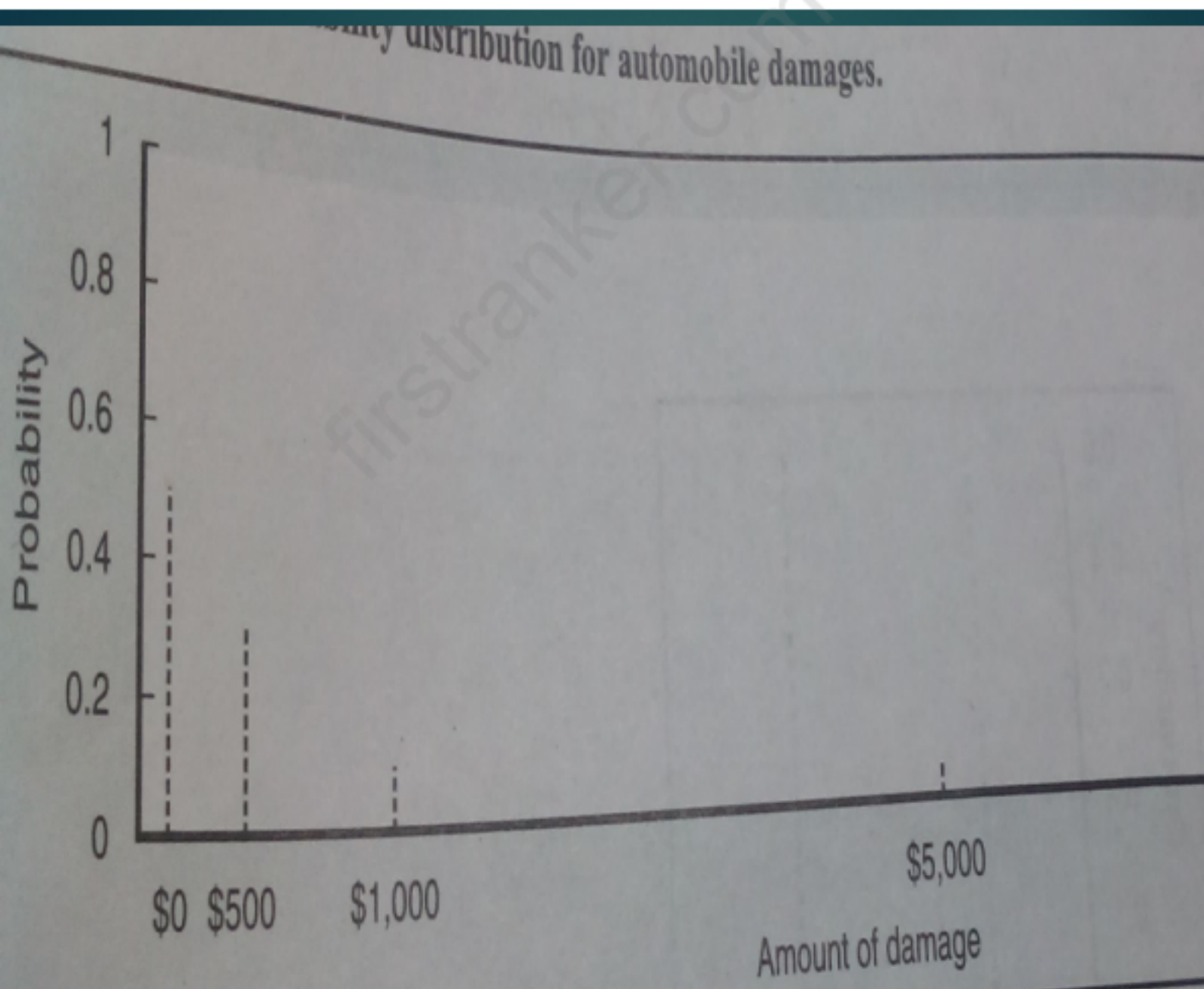
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Another example

- Probability distribution for damages to your car.

Damages	Probability
0	0.5
500	0.3
1000	0.1
5000	0.06
10000	0.04



Characteristics of a probability distribution

- ▶ In order to compare and analyse different probability distributions following characteristics may be used:
- ▶ Expected value
- ▶ Variance and standard deviation
- ▶ Skewness
- ▶ Correlation

Expected value

- ▶ Expected value of an outcome tells where the outcome tends to average
- ▶ Expected value
- ▶ = average
- ▶ = add up all (outcome*probability)
- ▶ = $x_1p_1 + x_2p_2 + x_3p_3 + \dots$
- ▶ = Summation $x_i p_i$ ($\Sigma x_i p_i$)
- ▶ Graphically expected value = Mean can be easily identified visually if the graph is symmetric.
- ▶ If not, it is a bit difficult.

What is the expected value
damages?

Possible outcomes for damage (Rs)	probability
0	0.5
500	0.3
1000	0.1
5000	0.06
10000	0.04

What is the expected value of damages?

Possible outcomes for damage (Rs)	probability	$x_i p_i$
0	0.5	0
500	0.3	150
1000	0.1	100
5000	0.06	300
10000	0.04	400



What is the expected liability

- ▶ 5000000 with probability of 0.0
- ▶ 1500000 0.0
- ▶ Loss of 500000 0.0
- ▶ 0 0.0

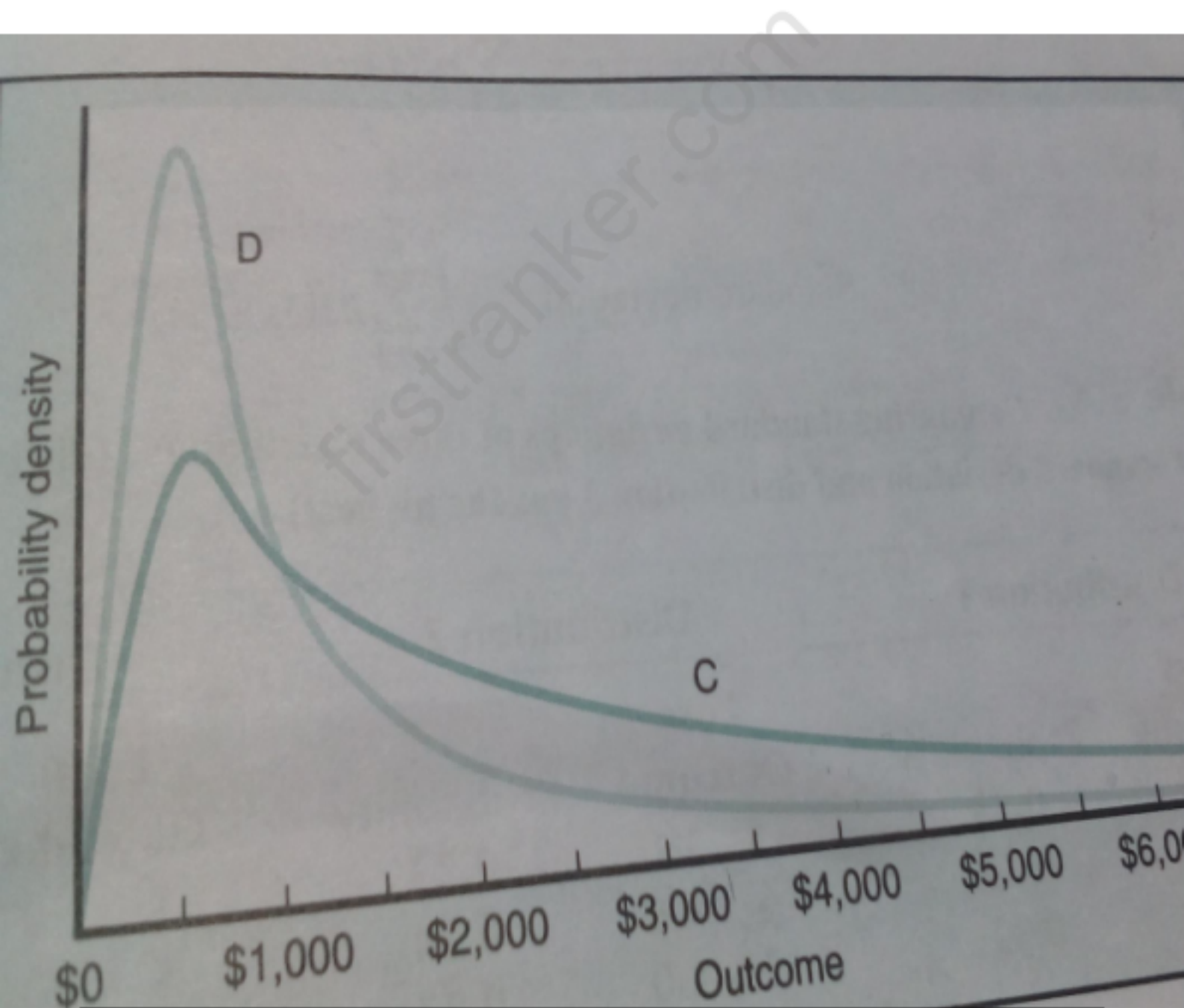


What is the expected liability

- ▶ $5000000 * 0.004 = 20000$
- ▶ $1500000 * 0.025 = 37500$
- ▶ $500000 * 0.030 = 15000$
- ▶ $0 * 0.941 = 0$
- ▶ EXPECTED LIABILITY = 72500

Variance & standard deviation

- ▶ Variance of a probability distribution provides information about the likelihood and magnitude by which a particular outcome will differ from the expected value (or average)
- ▶ A low variance means that an actual outcome is very close to the expected value and a high variance means that the actual outcome differs from the expected value.
- ▶ $\text{Variance} = \sum p_i (x_i - \mu)^2$
- ▶ It is mathematically more convenient to work with the square root of variance which is called standard deviation.





Solve...

- ▶ What is the expected value outcome if you win Rs 1 for heads and lose Rs 1 for tails; in a coin toss game?
- ▶ Calculate the sample mean and sample standard deviation if the game is played 5 times with the following results: T,T,H,T,H

- ▶ EXPECTED VALUE = $1 \cdot 0.5 + (-1) \cdot 0.5$
 $= 0$
- ▶ Sample mean = $1 \cdot 2/5 + (-1) \cdot 3/5$
 $= -0.2$
- ▶ Sample standard deviation =
 $\sqrt{\text{Summation } p_i(x_i - \mu)^2}$
- ▶ $= \sqrt{2/5(1 - (-0.2))^2 + 3/5(-0.2)^2}$
- ▶ Root 0.96 = 0.98

Skewness

- ▶ Skewness measures the symmetry of a distribution. A normal distribution has zero skewness and is symmetric. Most of the risk management distributions are skewed.
- ▶ If one assumes a symmetric distribution then one would underestimate the likelihood of large losses which can be very harmful.

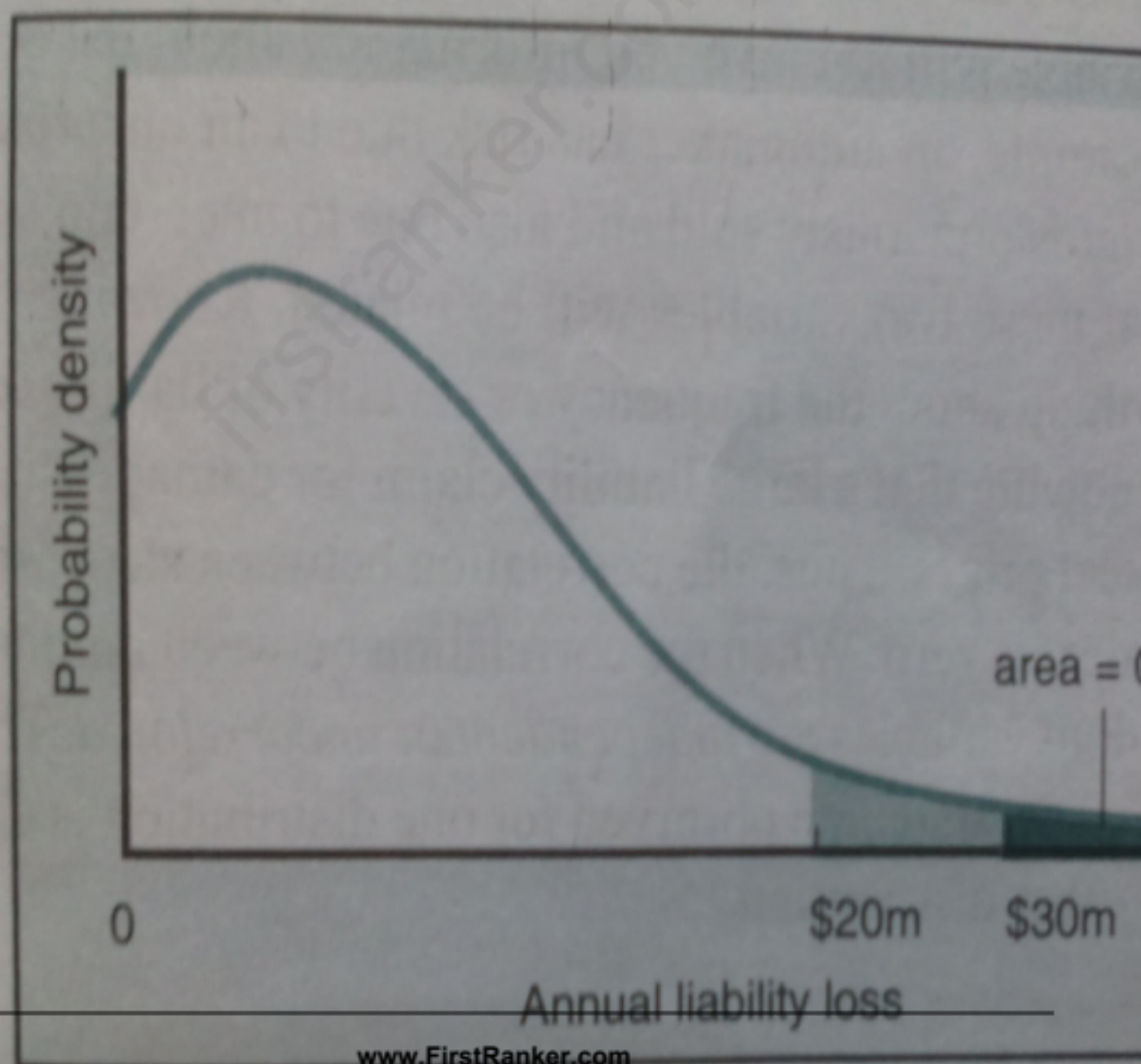
Maximum probable loss

- ▶ Maximum possible Loss is the maximum amount a firm may lose given an incident. It is may be the total value of the assets
- ▶ Maximum probable loss is the expected loss given the most likely probability of an event happening
eg: MPL at 5% is 20 million, MPL at 1% is 30 million



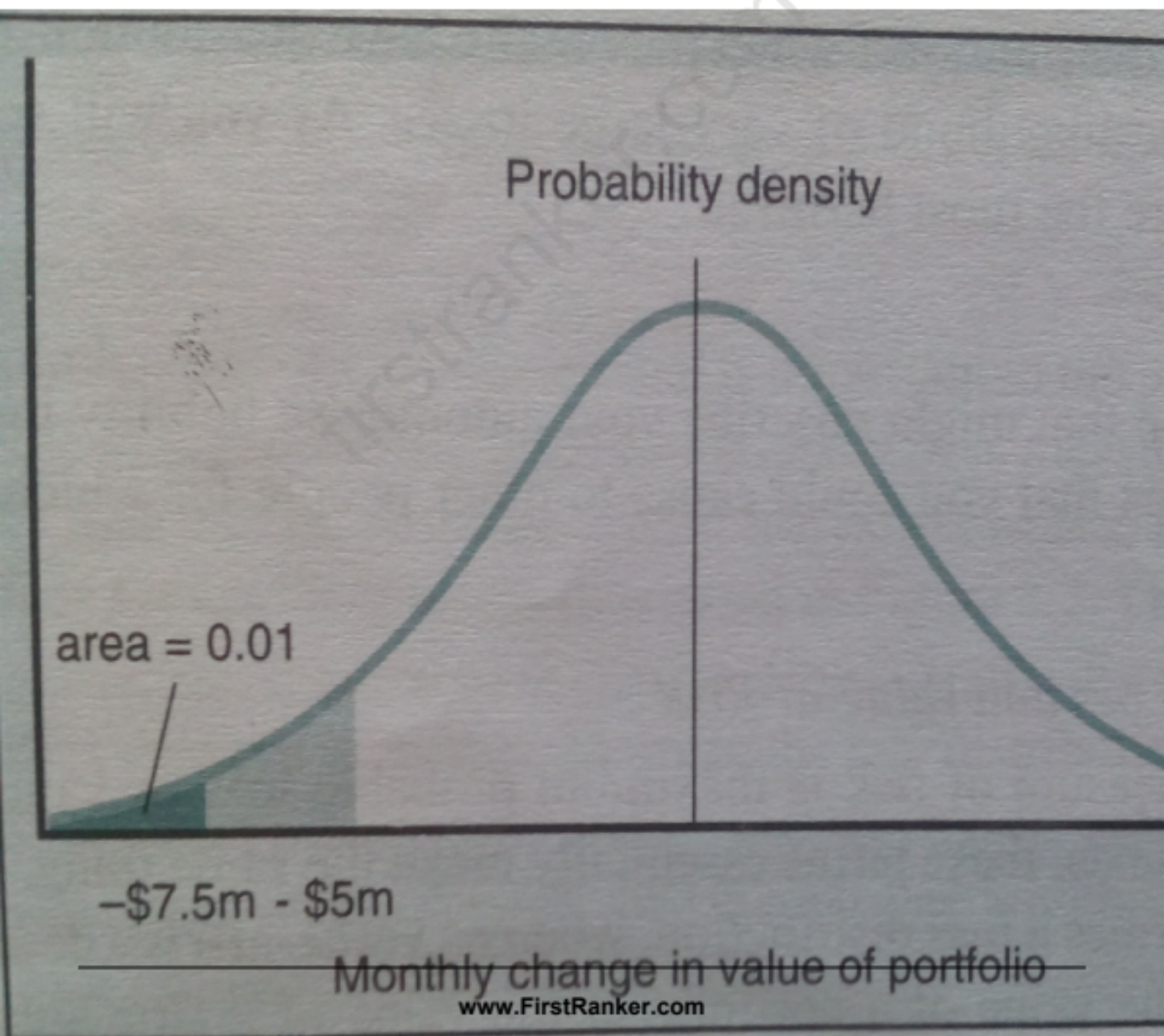
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loss.



Value-at-risk

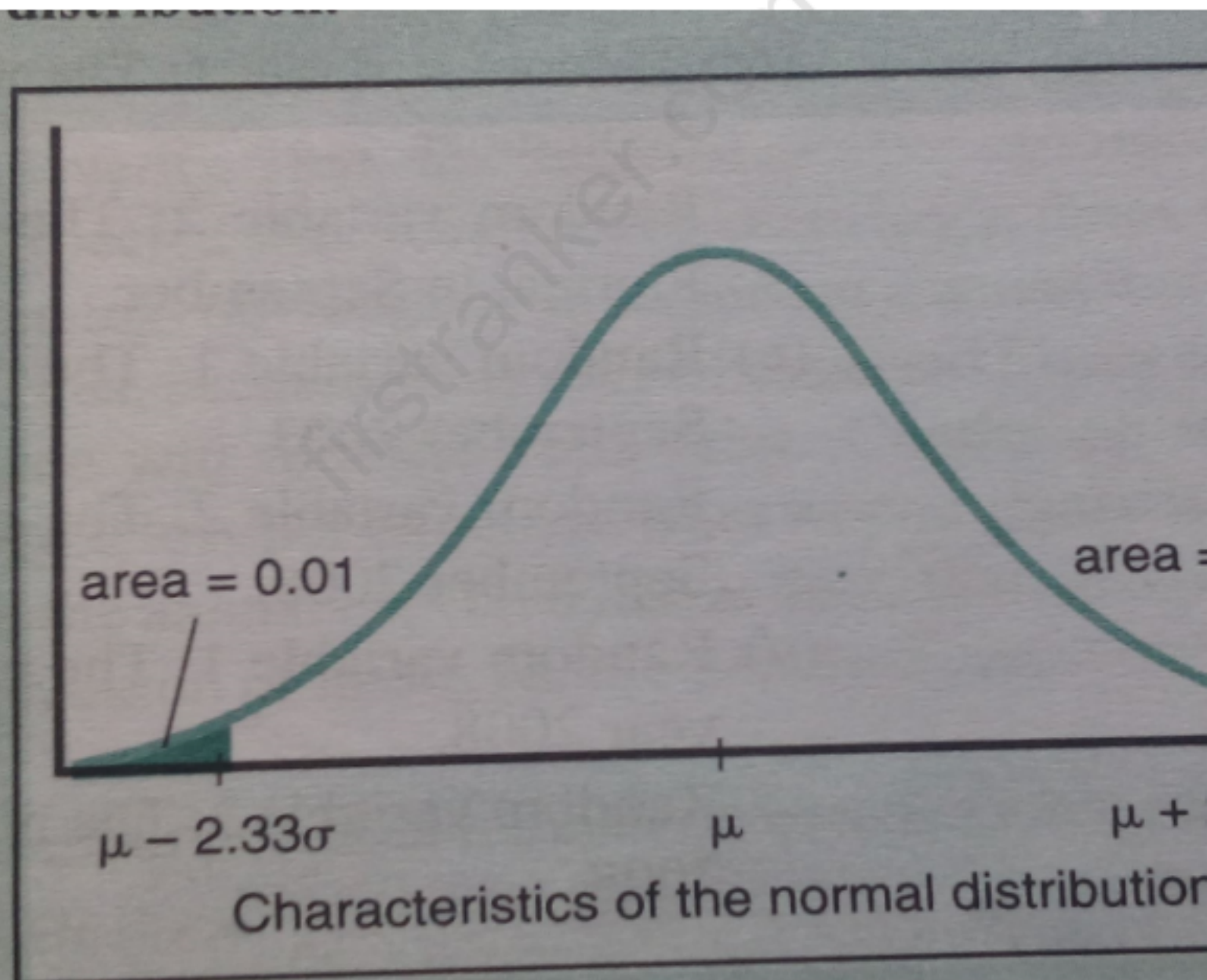
- ▶ Value at risk is the value of the property at risk for a given describes probability distribution for the value of a firm/portfolio that is subject to loss.
- ▶ Fig 3.9; 5 million is the value at risk for a portfolio at 5% risk, the probability that the firm will lose more than 5 million is 5% (the left of 5 million is 0.05) similarly if 7.5 million is the value at risk at 1% level, the probability that the firm will lose > 7.5 million is 1%.
- ▶ Firms use value at risk concept to measure risk and rebalance portfolio by selling "high risk" assets.





Normal distribution and VAR

- ▶ Probability of VAR ($\mu \pm 1.64 \sigma$) = 0.05
- ▶ Probability of VAR ($\mu \pm 2.33 \sigma$) = 0.01



Correlation

- ▶ Correlation measures the relationship between random variables.
- ▶ If the correlation between two random variables is zero then they are not correlated. It means that knowing the value of one will not reveal the value of the other. Eg: liability claims for an auto insurance company and steel prices. They are independent or uncorrelated.
- ▶ on the other hand, demand for new cars and steel prices are correlated.