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[5+5]

R17 Code No: 741AH JAWAHARLAL NEHRU TECHNOLOGICAL UNIVERSITY HYDERABAD MBA I Semester Examinations, June/July-2018 TECHNOLOGY MANAGEMENT Time: 3hours Max.Marks:75 Note: This question paper contains two parts A and B. Part A is compulsory which carries 25 marks. Answer all questions in Part A. Part B consists of 5 Units. Answer any one full question from each unit. Each question carries 10 marks and may have a, b, c as sub questions. PART - A 5×5 Marks = 25 What are the components of technology? 1.a) [5] b) Highlight the challenges of financial evaluation of any R & D project. [5] What is the strategic importance of developing indigenous substitutes of critical c) raw materials and components? Bring out the importance of technology forecasting for every business d) organization. Why do quite often, need arise, for negotiation by the transferor and the transferee e) in concluding agreement for transfer of technology? PART - B $5 \times 10 \text{ Marks} = 50$ What distinguishes technology management from other areas of functional 2.a) management? Answer briefly. b) Bring out the importance of formulating both the long term and the short term R & D strategy for the company: [5+5] Explain 'thinking hats' method of developing creativity. 3.a) b) What are the prerequisites of successful technological innovation? [5+5] 4.a) Evaluate the 'risk adjusted DCF approach' as a technique in project evaluation of R & D ventures. b) What are the issues to be considered in R & D project selection? [5+5] 5.a) Explain the use of Q-sort and Conjoint Analysis in R & D project selection. What is certainty equivalent? What are its merits and demerits? b) [5+5] 6. The new product development is often a long drawn out affair with chances of failures at every stage and therefore abounds risk to the company. What are these stages? Explain each of them briefly. [10] 7.a) What do you understand by the term 'mass customization'? Illustrate your answer with examples.

What are the guidelines for 'design for manufacture'?



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- 8.a) What is technology forecasting? What is its relevance to business organization?
 - b) What are the environmental variables affecting technology?

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OR

- What are the various technology forecasting methods under the 'exploratory' category? Explain each of them. [10]
- 10.a) What are the various modes of technology transfer?
 - b) What are the obligations of transferor and transferee under TOT agreement?

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OR

11. Explain the various routes of technology transfer. What are the advantages and limitations of each of them?

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