

R17
Code No: 742AF
JAWAHARLAL NEHRU TECHNOLOGICAL UNIVERSITY HYDERABAD
MBA II Semester Examinations, December - 2019
TOTAL QUALITY MANAGEMENT
Time: 3 hours
Max.Marks:75
Note: This question paper contains two parts A and B.

Part A is compulsory which carries 25 marks. Answer all questions in Part A. Part B consists of 5 Units. Answer any one full question from each unit. Each question carries 10 marks and may have a, b, c as sub questions.

PART - A
5 × 5 Marks = 25

1. Write a short note on the following:
 - a) Characteristics of Quality Leaders
 - b) PDCA Cycle
 - c) Internal Audits
 - d) Autonomous work groups
 - e) Histogram

[5]
[5]
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PART - B
5 × 10 Marks = 50

- 2.a) Describe the importance of Total Quality Management and explain the benefits of TQM.
 - b) Explain the significance of Quality Circles. [5+5]
- OR**
- 3.a) What is Customer Retention? And explain the importance of Employee involvement in TQM.
 - b) Explain the salient features of employee survey and the concept of 'gain sharing'. [5+5]
- 4.a) Explain the salient features of Juran trilogy.
 - b) Describe the importance of Supplier Selection and Supplier Rating. [5+5]
- OR**
- 5.a) What is Kaizen? And explain the importance of reengineering.
 - b) Explain the pitfalls and criticism of Bench Marking. [5+5]
- 6.a) Describe the information technology and computers influence in Quality improvement.
 - b) What is Environment Management System? And explain its benefits. [5+5]
- OR**
- 7.a) What is ISO system? And explain the salient features of ISO 9000 series and its standards.
 - b) Explain importance of Six Sigma. [5+5]



- 8.a) Explain the salient features of Communication Model.
b) Describe the process of FMEA documentation. [5+5]

OR

- 9.a) What is Total Productive Maintenance? And explain its salient features.
b) Explain the Philosophy and training needs of Total Quality Management. [5+5]

- 10.a) Explain the importance of 'tree diagram'.
b) Describe the significance of process decision program chart. [5+5]

OR

- 11.a) Explain the salient features of Experimental Design and Orthogonal Design.
b) What are the steps that are taking place in India to improve Quality Management? [5+5]

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