

Code No: 723AK

# JAWAHARLAL NEHRU TECHNOLOGICAL UNIVERSITY HYDERABAD MBA III Semester Examinations, January-2018 PERFORMANCE MANAGEMENT

Time: 3hours Max.Marks:75

**Note:** This question paper contains two parts A and B.

Part A is compulsory which carries 25 marks. Answer all questions in Part A.

Part B consists of 5 Units. Answer any one full question from each unit. Each question carries 10 marks and may have a, b, c as sub questions.

PART - A	$5 \times 5 \text{ marks} = 25$

- 1.a) Make a note on objectives of a performance management system.
  b) Brief on different measurements of performance management.
  [5]
  [5]
  - c) Make a short note on performance management skills. [5]
  - d) State the different modes of managing team performance. [5]
     e) Brief on the steps involved in competency mapping. [5]

### PART - B $5 \times 10 \text{ marks} = 50$

2. Discuss different ways that organizations can reward employees, describe five possible rewards that employees can receive, and describe when an organization should use that reward? [10]

#### OR

- 3. Explain the importance of performance management planning and how the performance management planning linked to strategic planning? [10]
- 4. What are various criteria for performance measures and discuss a behavior approach to measuring performance including the identification and assessment of competencies.

# OR

- 5. Discuss the role of Appraisal Forms, Characteristics of Appraisal Forms in gathering performance Information and brief on Appraisal Form by a Grocery Retailer for performance evaluation. [10]
- 6. Explain in detail about 360 Degree performance appraisal, and the advantages and the risks of implementing a 360-degree feedback system for improving performance. [10]

  OR
- 7. Discuss the time, situational and activity constraints involved in observing and documenting an employee's progress towards the achievement of development goals.

  [10]





8. Explain the reasons for the popularity of contingent pay plans and describe how contingent pay plans can help improve employee motivation and performance. [10]

## OR

- 9. What type of evidence employees need to provide to prove illegal discrimination, and what type of evidence employers need to provide to prove lack of illegal discrimination.
- 10. What is the importance of Balanced Score Card in Performance Management? Discuss the balance scorecard process and its key principles. [10]

#### OR

11. Discuss the levels of benchmarking and mention the different approaches to benchmarking. [10]

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