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R15 Code No: 724AM JAWAHARLAL NEHRU TECHNOLOGICAL UNIVERSITY HYDERABAD MBA IV Semester Examinations, June/July-2018 LEADERSHIP AND CHANGE MANAGEMENT Time: 3hours Max.Marks:75 Note: This question paper contains two parts A and B. Part A is compulsory which carries 25 marks. Answer all questions in Part A. Part B consists of 5 Units. Answer any one full question from each unit. Each question carries 10 marks and may have a, b, c as sub questions. PART - A  $5 \times 5$  Marks = 25 1.a) List out the strengths of trait approach to leadership. [5] Explain how path goal theory can be applied in organizations. b) [5] What do you understand by a 'learning organization'? [5] c) By What reasons subordinates resist changes as proposed by management. [5] d) Suggest measures to overcome the resistance to change. e) PART - B  $5 \times 10 \text{ Marks} = 50$ 2. Discuss the various components of leadership in detail. [10] Explain elaborately the Ohio state studies of leadership. 3. [10] 4. Give a detailed note on contingency theory description. [10] 5. What are 'situational variables'? Discuss their strengths and criticisms. [10] Explain transformational leadership with appropriate examples. [10] Discuss the characteristics of servant leadership. [10] 8. 'Politics of an organization impacts the change that takes place in organization. Discuss. [10] 9. Discuss the change agents in organization. [10] 10. Explain the process of evaluating and promoting change. [10] Explain how employee relations show impact on management of change. [10] 11.

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