

B.Tech III Year II Semester (R09) Supplementary Examinations May/June 2017

OPERATIONS MANAGEMENT

(Aeronautical Engineering)

Time: 3 hours

Max. Marks: 70

Answer any FIVE questions
All questions carry equal marks

- 1 (a) Enumerate the assumptions of McGregor's theory of 'X' and 'Y'.
(b) Explain the social responsibility of management.
- 2 Compare and contrast the different types of organizational structures.
- 3 Explain the important factors influencing the planning of effective layout. The specifications for a product characteristic are 0.3027 ± 0.008 . The values given below are the last two figures of the dimensions reading that, 23 means 0.0323. Sample size is 5. $A_2 = 0.577$, $D_3 = 0$, $D_4 = 2.114$.

Sample No.	1	2	3	4	5	6	7	8	9	10
X	24	19	28	26	26	21	25	29	31	30
R	7	5	3	2	9	2	4	6	2	3
Sample No.	11	12	13	14	15	16	17	18	19	20
X	22	24	19	27	26	29	22	28	21	18
R	6	14	3	3	5	7	5	4	5	7

Compute the X and R – chart control limits and comment on the process.

- 4 (a) Explain the objectives of purchase department and different purchase systems.
(b) Define marketing mix. Why is marketing mix an important determinant of the firm's success?
- 5 (a) Explain the importance of training and development of personnel.
(b) What is meant by industrial disputes? What are its causes?
- 6 (a) What are the three time estimates in PERT?
(b) The following table gives the activities in a construction project and other relevant information:

Activity i j	Normal time (days)	Crash time (days)	Normal Cost (Rs.)	Crash cost (Rs.)
1 2	20	17	600	720
1 3	25	25	200	200
2 3	10	8	300	440
2 4	12	6	400	700
3 4	5	2	300	420
4 5	10	5	300	600
4 6	5	3	600	900
5 7	10	5	500	800
6 7	8	3	400	700

- (i) Draw the activity network of the project.
- (ii) Find the total float and free float for each activity.
- (iii) Using the above information crash the activity step by step until all paths critical.

- 7 (a) Explain the necessity and objectives of SWOT analysis.
(b) What is environmental scanning? Explain the role of management in environmental scanning.

- 8 (a) What are the different types of bench marking process?
(b) Explain the factors that affect the value chain of a process.