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Register Number Name of the Candidate:

M.B.A. DEGREE EXAMINATION, May 2015

(E - BUSINESS)

(SECOND YEAR)

220: STRATEGIC MANAGEMENT

Time: Three hours Maximum: 75 marks

SECTION-A Answer any FIVE questions

(5×3=15)

- 1. What are the financial objectives of strategic management?
- 2. Explain various approaches to strategy implementation.
- 3. Differentiate customisation and standardisation.
- 4. What is meant by competitive strategy?
- 5. What are the determinants of strategic options?
- 6. What is resource audit?
- 7. What are the benefits of corporate planning?
- 8. What is meant by competitive advantage?

SECTION-B Answer any THREE questions

 $(3 \times 15 = 45)$

- 9. Define strategic vision. Explain the strategic decision making process.
- 10. What is six sigma? Explain the various stages.
- 11. Elaborate the expansion strategy of a firm through joint ventures. Analyse the issue with a case study.
- 12. Discus as to when companies follow Tailoring strategies.
- 13. Explain the structure of corporate resource planning.

SECTION-C

 $(1 \times 15 = 15)$

(Compulsory)

 Discuss the concept of global competitive advantage and sustainable competitive advantage.
