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6934 Register Number:

Name of the Candidate:

#### M.B.A. DEGREE EXAMINATION MAY 2014.

### (APPLIED MANAGEMENT)

(SECOND YEAR)

#### 251 — MANAGING CHANGE IN ORGANISATIONS

Time: Three hours Maximum: 75 marks

# **SECTION A**

Answer any FIVE questions.  $(5 \times 3 = 15)$ All questions carry equal marks.

- 1. What is change management?
- 2. Define organisational diagnosis.
- 3. What is resistance to change?
- What is OD? 4.
- 5. Define process consultation.
- 6. What is work redesign?
- 7. Define merger.

9.

Who is a change agent? 8.

# **SECTION B**

Answer any THREE questions.  $(3 \times 10 = 30)$ All questions carry equal marks.

- Explain the issues in organisational diagnosis.
- 10. Explain the role of internal change agent in managing change.
- 11. Explain process consultation with an example.
- 12. Explain the process of acquisition with an example.
- 13. Explain various employee reactions towards organisational change.



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# **SECTION C**

# Answer any ONE question.

 $(1 \times 15 = 15)$ 

- 14. Explain the impact of organisational culture over change.
- 15. Explain the skills required for a change agent.
- 16. Explain the factors to be considered while planning for a change.

# **SECTION D**

(Compulsory)

 $(1 \times 15 = 15)$ 

17. Discuss the steps in planning and implementation of OD process in an NGO.

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