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Total No. of Questions: 09

B.Tech (Ind. Engg. & Mgt.) (Spl. in TQM) (Sem.-7)

SIX SIGMA

Subject Code: IEM-701 Paper ID: [71695]

Time: 3 Hrs. Max. Marks: 40

## **INSTRUCTIONS TO CANDIDATES:**

- Attempt All EIGHT questions from SECTION-A carrying TWO marks each.
- 2. Attempt any SIX questions out of EIGHT from SECTION-B carrying FOUR marks each.

## **SECTION-A**

## 1. Answer briefly:

- a) Define six sigma. How does six sigma address quality control issues in manufacturing organizations?
- b) Give brief account of six sigma organization giving details of apex council, project champion, and process owner.
- c) Describe the basis for establishing baseline performance with an appropriate example.
- d) Discuss the FMEA method for analysis of root causes of defects.
- e) Describe the importance of finalizing process documentation and updating project storyboard for implementing improvements.
- f) What is tollgate review? Explain the process documentation made by the organization to assess adequacy of risk mitigation plans.
- g) Write short note on TRIZ.
- h) Write short note on pitfalls to be avoided in six sigma implementation.

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## **SECTION-B**

- 2. Explain DMAIC methodology of six sigma implementation in an industrial enterprise.
- 3. How do organizations identify customer requirement? What is Critical to Quality Tree? How do organizations identify CTQ parameters?
- 4. Explain the steps involved in data collection in measure phase of six sigma implementation.
- 5. How do organizations evolve corrective actions to be taken after evaluating causes of variations?
- 6. Discuss the procedure adopted by organizations to generate and rank solutions for addressing problems.
- 7. How do organizations monitor and control improvements in the system performance?
- 8. What is DFSS? Explain phases of DFSS methodology.
- 9. How six sigma initiatives can be integrated with other lean initiatives like ISO 9000 series and TQM? Explain.

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