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Total No. of Pages : 02

Total No. of Questions : 15

MBA (2014 to 2017) (Sem.-3)**PROJECT MANAGEMENT****Subject Code : MBA-941****Paper ID : [C1173]****Time : 3 Hrs.****Max. Marks : 60****INSTRUCTION TO CANDIDATES :**

1. **SECTION-A** contains **SIX** questions carrying **FIVE** marks each and students has to attempt any **FOUR** questions.
2. **SECTIONS-B** consists of **FOUR** Subsections : Units-I, II, III & IV. Each Subsection contains **TWO** questions each carrying **EIGHT** marks each and student has to attempt any **ONE** question from each Subsection.
3. **SECTION-C** is **COMPULSORY** and consist of **ONE** Case Study carrying **EIGHT** marks.

SECTION-A

1. What is a Project? Explain.
2. What is Scheduling? Explain.
3. What is PERT? Explain.
4. What is LOB? Explain.
5. What are Performance Indicators? Explain.
6. What is Resource Sharing? Explain.

SECTION-B**UNIT-I**

7. What is Project Life Cycle? Explain the stages in detail.
8. What are the benefits of Project Management? Discuss.

UNIT-II

9. Write a detailed note on the suitability of Functional Organization.
10. What is Project Selection? Discuss its process in detail.

UNIT-III

11. What is Project Planning? Discuss in detail the stages of planning.
12. What are Network Techniques? Explain in detail.

UNIT-IV

13. What is Project Audit? How you would conduct the audit? Discuss.
14. Who is a Project Evaluator? Explain his role.

SECTION-C

15. **Read the following case study and answer the questions mentioned at the end :**

The first process in the activity planning section is define activities. This process starts with the WBS and identifies the activities required to produce the various project deliverables. Activities are viewed from the perspective of the work packages. You ask the question, “*What activities are required to satisfy this work package requirement?*” Next, the resulting information from this process is used to organize the activities into a specific sequence. Sometimes it is difficult to know everything about a project during the planning stage. It is common to learn more about the project as you work through the project life cycle. This is called progressive elaboration and affects the planning process. If you don't know everything about a project, you can't plan the whole project to the necessary level of detail. For a large project, it is common to plan the entire project at a high level. The project starts with detailed plans in place for the work packages that are near the beginning of the project. As the time draws near to begin additional work, the more detailed, low-level plans for those work packages are added to the project plan. The planning process is revisited multiple times to ensure that the detailed plans contain the latest information known about the project. This practice is called rolling wave planning because the planning wave always moves to stay ahead of the work execution wave.

Questions :

- a) What is Progressive Elaboration?
- b) What is Rolling Wave Planning? Why it is called so?
- c) Explain the term WBS.