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Total No. of Questions: 15

MBA (2015 to 2017) (Sem.-3) PROJECT MANAGEMENT

Subject Code: MBA-941 M.Code: 70749

Time: 3 Hrs. Max. Marks: 60

INSTRUCTIONS TO CANDIDATES:

- 1. SECTION-A contains SIX questions carrying FIVE marks each and students has to attempt any FOUR questions.
- 2. SECTION-B consists of FOUR Subsections: Units-I, II, III & IV. Each Subsection contains TWO questions each carrying EIGHT marks each and student has to attempt any ONE question from each Subsection.
- 3. SECTION-C is COMPULSORY and consist of ONE Case Study carrying EIGHT marks.

SECTION-A

- 1. Why is it important to do a thorough and detailed job of needs identification?
- 2. What key issues have to be examined in a preliminary screening exercise?
- 3. Briefly explain how are projects different from ongoing operations? Illustrate.
- 4. Write a note on the bar charts as project planning tools.
- 5. Describe problems with traditional project scheduling techniques.
- 6. Briefly explain various project performance indicators.

SECTION-B

UNIT-I

- 7. List and describe several issues that pertain to each stage of the project life cycle.
- 8. Define project. Briefly explain the basic attributes of a project.

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UNIT-II

- 9. "The traditional form of organization is not suitable for the management of projects". Comment.
- 10. Briefly explain the different stages in the project selection decision.

UNIT-III

- 11. Briefly explain project execution plan and work break down structure.
- 12. Describe four ways in which a project's schedule is limited and how to deal with each limitation.

UNIT-IV

- 13. What is project audit life cycle? Also discuss the responsibilities of project evaluator.
- 14. Describe the different time horizons for project performance reporting. What should be reported concerning each and why?

SECTION-C

15. The normal and crash times and direct costs for the activities of a project are shown below:

Activity	Tiı	me (O	Cost		
	Normal	Crash	Normal	Crash	
1-2	5	2	6000	9000	
2-4	6	3	7000	10,000	
1-3	4	2	1000	2000	
3-4	7	4	4000	8000	
4-7	19	5	6000	9200	
3-5	12	3	16,000	19,600	
4-6	10	6	15,000	18,000	
6-7	7	4	4000	4900	
7-9	6	4	3000	4200	
5-9	12	7	4000	8500	

- (a) Draw the network diagram.
- (b) Determine all normal and critical path.
- (c) Find the minimum cost project schedule if the indirect costs are Rs. 1000 per week.

NOTE: Disclosure of Identity by writing Mobile No. or Making of passing request on any page of Answer Sheet will lead to UMC against the Student.

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