

Roll No.							Total No. of Pages : 0

Total No. of Questions: 15

MBA (2015 to 2017) (Sem.-3)
MANPOWER PLANNING

Subject Code: MBA-964 M.Code: 70757

Time: 3 Hrs. Max. Marks: 60

INSTRUCTION TO CANDIDATES:

- 1. SECTION-A contains SIX questions carrying FIVE marks each and students has to attempt any FOUR questions.
- SECTION-B consists of FOUR Subsections: Units-I, II, III & IV. Each Subsection contains TWO questions each carrying EIGHT marks and student has to attempt any ONE question from each Subsection.
- 3. SECTION-C is COMPULSORY and consist of ONE Case Study carrying EIGHT marks.

SECTION-A

- 1. What do you mean by workforce analysis?
- 2. Discuss in brief the objectives of human resource planning.
- 3. What are the merits of stress interview?
- 4. When external method of recruitment is beneficial?
- 5. Write a short note on personality questionnaires.
- 6. How technology is leveraging the recruitment process?

SECTION-B

UNIT-I

- 7. Discuss in detail the various types of employment prevailing in the economy.
- 8. The importance of Human resource planning has tremendously increased in the recent times. Explain.

1 M-70757 (S13)-2626



UNIT-II

- 9. What do you mean by psychometric tests? Explain its usage in selection of candidates.
- 10. "Screening of applications is a tedious task". Comment

UNIT-III

- 11. Selection of a candidate involves various steps from screening, interviewing, physical examination etc. Highlighting the statement discuss the selection process.
- 12. Why group discussions are used as a potential method for managerial selection of employees?

UNIT-IV

- 13. What are the recent trends and ethical issues in recruitment of employees?
- 14. The use of induction training has increased in the recent times. Do you agree? Explain.

SECTION-CONT

15. Case Study:

Naik, AGM Mgjerials, is fuming and fretting. He bumped into Kamath, GMMaterials, threw the resignation letter on his table, shouted and walked out of the room swiftly.

Naik has reason for his sudden outburst. He has been driven to the wall. Perhaps, details of the story will tell the reasons for Naik's bile and why he put in his papers, barely four months after he took up his present assignment.

The year was 1995 when Naik quit the prestigious SAIL plant at Vishakapatnam. As a manager materials, Naik enjoyed powers—he could even place an order for materials worth Rs 25 lakh. He needed nobody's prior approval.

Naik joined a pulp-making plant located at Harihar In Kanataka, as AGM Materials. The plant is a part of the multi-product and multiplant-conglomerate owned by a prestigious business house in India. Obviously, perks, designation and reputation of the conglomerate lured Naik away from the public sector steel monolith.

When he joined the eucalyptus pulp making company, little did Naik realise that he needed prior approval to place an order for materials worth Rs 12 lakh. He had presumed

2 | M-70757 (S13)-2626



that he had the authority to place an order by himself worth half the amount of what he used to do at the mega steelmaker. He placed the order, materials arrived, were received, accepted and used up in the plant.

Trouble started when the bill for Rs.12 lakh came from the vendor. The acconts department withheld payment for the reason that the bill was not endorsed by Kamath. Kamath refused to sign on the bill as his' approval was not taken by Naik before placing the order.

Naik felt fumigated and cheated. A brief encounter with Kamath only aggravated the problem. Naik was curtly told that he should have known company rules before venturing. Naik decided to quit.

Questions:

- 1. Does the company have an orientation programme? If yes, how effective is it?
- 2. If you were Naik what would have you done?

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NOTE: Disclosure of Identity by writing Mobile No. or Making of passing request on any page of Answer Sheet will lead to UMC against the Student.

3 M-70757 (S13)-2626