

Roll No.

Total No. of Pages : 02

Total No. of Questions : 15

MBA (2015 to 2017) (Sem.-4)
MANAGEMENT CONTROL SYSTEM
Subject Code : MBA-929
M.Code : 71388

Time : 3 Hrs.

Max. Marks : 60

INSTRUCTION TO CANDIDATES :

1. SECTION-A contains SIX questions carrying FIVE marks each and students has to attempt any FOUR questions.
2. SECTION-B consists of FOUR Subsections : Units-I, II, III & IV. Each Subsection contains TWO questions each carrying EIGHT marks each and student has to attempt any ONE question from each Subsection.
3. SECTION-C is COMPULSORY and consist of ONE Case Study carrying EIGHT marks.

SECTION-A

1. What are the various steps involved in designing a management control system?
2. Explain how we measure the performance of an investment centre manager.
3. Explain the components of direct labour cost variance and state the reasons for such variances.
4. Define standard costing. How does it differ from budgetary control?
5. Briefly explain the different stages in target costing.
6. Discuss how MNCs can manipulate their income by use of transfer pricing.

SECTION-B

UNIT-I

7. What is business strategy? Explain the various levels of business strategy in an organization.
8. What are the various types of management control system? Discuss the purpose and importance of management control system.

UNIT-II

9. What are the various steps in identifying the key success variables? Discuss the various aspects of key variables in an organization.
10. Define responsibility centre. Explain the various classifications of responsibility centers in detail.

UNIT-III

11. Discuss the functional budgets and explain their utilities in an organization. Illustrate.
12. Explain in detail how the management control system is exercised in a healthcare organization. Illustrate.

UNIT-IV

13. *“Control systems of MNCs need modifications or changes as they are influenced by a number of issues”*. Give a critical discussion on such issues.
14. What are the activities involved in management audit. Briefly explain the management audit process. Illustrate.

SECTION-C

15. CIPLA Ltd. has furnished you the following data :

	Budget	Actual (July)
Production in units	20,000	22,000
Fixed overheads	Rs. 30,000	Rs. 31,000
No. of working days	25	27

Budgeted fixed overhead rate is Rs.1 per hour. In July, the actual hours worked were 31,500. Calculate different overhead variances.

NOTE : Disclosure of identity by writing mobile number or making passing request on any page of Answer sheet will lead to UMC case against the Student.